

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

January/February 2005

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Expenses
		Based on 1 year of MSP II	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0
Facility-Level Outreach/Education			
		112,000	
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
	Outreach Activity 1: MMA Conference		145
	Outreach Activity 2: Lawrence Re-Use Day	26,800	500
	Outreach Activity 3: North Shore Bus. Expo		499
Subtotals per Activity		112,000	8,244
Hg Collection Routes and Hg Collection Events			
		26,400	
	Newspaper Advertising	8,000	
	Recycling Contractor's labor, transportation, recycling	15,200	176
	Training	3,200	
Subtotals per Activity		26,400	176
Thermometer Exchanges			
	Thermometer Recycling	10,000	
Subtotals per Activity		10,000	0
Municipal Mercury Recycling Reimbursement			
		30,800	
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	1,396
Subtotals per Activity		30,800	1,396
Thermostat Collections			
		15,200	
	Tradesmen Incentives	5,200	560
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	560
Marina Mercury Device Collections			
		5,200	
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0
School Mercury Cleanouts			
	School Clean outs	12,600	0
Subtotals per Activity		12,600	0
Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833
Program Totals		269,400	11,209

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Expenses
		Based on 1 year of MSP II	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0

Facility-Level Outreach/Education		112,000	
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
	Outreach Activity 1	26,800	
	Outreach Activity 2		
	Outreach Activity 3		
Subtotals per Activity		112,000	7,100

Hg Collection Routes and Hg Collection Events		26,400	
	Newspaper Advertising	8,000	
	Recycling Contractor's labor, transportation, recycling	15,200	
	Training	3,200	
Subtotals per Activity		26,400	0

Thermometer Exchanges			
	Thermometer Recycling	10,000	
Subtotals per Activity		10,000	0

Municipal Mercury Recycling Reimbursement		30,800	
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	
Subtotals per Activity		30,800	0

Thermostat Collections		15,200	
	Tradesmen Incentives	5,200	
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	0

Marina Mercury Device Collections		5,200	
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0

School Mercury Cleanouts			
	School Clean outs	12,600	0
Subtotals per Activity		12,600	0

Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833

Program Totals		269,400	7,933
-----------------------	--	----------------	--------------

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

Mar-05

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Expenses
		Based on 1 year of MSP II	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0
Facility-Level Outreach/Education			
		112,000	
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
	Haverhill's Brightside Hero's Awards		80
	Public Safety Seminar for Merrimack Valley	26,800	20
	Chelmsford Litter Clean-up Day		100
Subtotals per Activity		112,000	7,300
Hg Collection Routes and Hg Collection Events			
		26,400	
	Newspaper Advertising	8,000	
	Recycling Contractor's labor, transportation, recycling	15,200	54
	Training	3,200	
Subtotals per Activity		26,400	54
Thermometer Exchanges			
	Thermometer Recycling	10,000	
Subtotals per Activity		10,000	0
Municipal Mercury Recycling Reimbursement			
		30,800	
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	197
Subtotals per Activity		30,800	197
Thermostat Collections			
		15,200	
	Tradesmen Incentives	5,200	240
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	240
Marina Mercury Device Collections			
		5,200	
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0
School Mercury Cleanouts			
	School Clean outs	12,600	0
Subtotals per Activity		12,600	0
Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833
Program Totals		269,400	8,625

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

Apr-05

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Expenses
		Based on 1 year of MSP II	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0

Facility-Level Outreach/Education		112,000	
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
	Pentucket Lake School presentation	26,800	200
	Business to Business Expo (4/6)		374
Subtotals per Activity		112,000	7,674

Hg Collection Routes and Hg Collection Events		26,400	
	Newspaper Advertising	8,000	955
	Recycling Contractor's labor, transportation, recycling	15,200	2,788
	Training	3,200	
Subtotals per Activity		26,400	3,743

Thermometer Exchanges			
	Thermometer Recycling	10,000	
Subtotals per Activity		10,000	0

Municipal Mercury Recycling Reimbursement		30,800	
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	1,489
Subtotals per Activity		30,800	1,489

Thermostat Collections		15,200	
	Tradesmen Incentives	5,200	90
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	90

Marina Mercury Device Collections		5,200	
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0

School Mercury Cleanouts			
	School Clean outs	12,600	1,845
Subtotals per Activity		12,600	1,845

Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833

Program Totals		269,400	15,674
-----------------------	--	----------------	---------------

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

May-05

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Monthly Expenses
		Based on 1 year of MSP III	
IWSA Outreach/Education			
	IWSA	47,200	23,400
Subtotals per Activity		47,200	23,400

Facility-Level Outreach/Education			
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
Outreach Activities		26,800	
	Mercury Reduction Conference		250
	Outreach Activity 3		
	Outreach Activity 4		
Subtotals per Activity		112,000	7,350

Hg Collection Routes and Hg Collection Events			
	Newspaper Advertising	8,000	6,828
	Recycling Contractor's labor, transportation, recycling	15,200	1,889
	Training	3,200	
Subtotals per Activity		26,400	8,717

Thermometer Exchanges			
	Thermometer Recycling	10,000	
	Festival by the Lake thermometer exchange		40
Subtotals per Activity		10,000	40

Municipal Mercury Recycling Reimbursement			
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	1,291
Subtotals per Activity		30,800	1,291

Thermostat Collections			
	Tradesmen Incentives	5,200	
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	0

Marina Mercury Device Collections			
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0

School Mercury Cleanouts			
	School Clean outs	12,600	8,347
Subtotals per Activity		12,600	8,347

Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

Jun-05

No. of Contract Communities Served	16
Tons MSW processed	

		Budget	2005 Monthly Expenses
		Based on 1 year of MSP III	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0

Facility-Level Outreach/Education			
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
Outreach Activities		26,800	
	Merrimack Valley CC Business Expo		389
	Outreach Activity 2		
	Outreach Activity 3		
	Outreach Activity 4		
Subtotals per Activity		112,000	7,489

Hg Collection Routes and Hg Collection Events			
	Newspaper Advertising	8,000	1,307
	Recycling Contractor's labor, transportation, recycling	15,200	3,102
	Training	3,200	
Subtotals per Activity		26,400	4,409

Thermometer Exchanges			
	Thermometer Recycling	10,000	1,408
Subtotals per Activity		10,000	1,408

Municipal Mercury Recycling Reimbursement			
	Universal Waste Sheds	4,800	
	Municipal Hg recycling Expenses	26,000	769
Subtotals per Activity		30,800	769

Thermostat Collections			
	Tradesmen Incentives	5,200	700
	Hg Recycling	10,000	1,250
	Outreach Activity		
Subtotals per Activity		15,200	1,950

Marina Mercury Device Collections			
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0

School Mercury Cleanouts			
	School Clean outs	12,600	5,689
Subtotals per Activity		12,600	5,689

Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833

COVANTA HAVERHILL
ANNUAL MSP REPORT 2005

IV. Spreadsheet Summary of MSP Budget and Expenses

5-Jul

No. of Contract Communities Served	14
Tons MSW processed	

		Budget	2005 Monthly Expenses
		Based on 1 year of MSP III	
IWSA Outreach/Education			
	IWSA	47,200	
Subtotals per Activity		47,200	0

Facility-Level Outreach/Education			
	MSP Coordinator, salary, benefits, expenses	85,200	7,100
Outreach Activities		26,800	
	Promotional Products		274
	Stoneham Day		200
	Littleton Triathlon-Rotary function		200
	Outreach Activity 4		
Subtotals per Activity		112,000	7,774

Hg Collection Routes and Hg Collection Events			
	Newspaper Advertising	8,000	5,906
	Recycling Contractor's labor, transportation, recycling	15,200	1,249
	Training	3,200	
Subtotals per Activity		26,400	7,155

Thermometer Exchanges			
	Thermometer Recycling	10,000	0
Subtotals per Activity		10,000	0

Municipal Mercury Recycling Reimbursement			
	Universal Waste Sheds	4,800	4,079
	Municipal Hg recycling Expenses	26,000	229
Subtotals per Activity		30,800	4,308

Thermostat Collections			
	Tradesmen Incentives	5,200	1,005
	Hg Recycling	10,000	
	Outreach Activity		
Subtotals per Activity		15,200	1,005

Marina Mercury Device Collections			
	Recycling pails	3,000	
	Outreach	2,200	
Subtotals per Activity		5,200	0

School Mercury Cleanouts			
	School Clean outs	12,600	945
Subtotals per Activity		12,600	945

Covanta Corporate Support/Oversight			
	Corporate Support	10,000	833
Subtotals per Activity		10,000	833

COVANTA HAVERHILL

ANNUAL MSP REPORT 2005

Monthly Summary of MSP Expenses

Aug-05

		Monthly Expenses
A. IWSA Outreach/Education		
1		
2		
3		
4		
Subtotals per Activity		0

B. Facility-Level Outreach/Education (MSP Coordinator, Consult. Outreach, Special Outreach, etc)		
1	MSP Coordinator (1/12th of year)	7100
2	Ayer Summ er Jamb ore	75.00
3	Grot Fest	100.00
4	Harv Mark	60.00
Subtotals per Activity		7,335

C. Hg Collection Routes and Hg Collection Events (Ads, Outreach, Contractor Costs, etc)		
1	Ad Costs	4,016
2	Contractor Event costs	2,964
3	Disposal Costs	
4		
Subtotals per Activity		6,979

D. Thermometer Exchanges (New items, Disposal costs, Outreach Costs)		
1	Disposal Cost	178.75
2	Ad\Outreach Cost	373.20
3		
4		
Subtotals per Activity		552

E.Municipal Mercury Recycling Reimbursement (Sheds, Training, Reinbursements, Etc)		
1	Sheds	
2	Training	
3	Reimbursments	643
4	sign	625
Subtotals per Activity		1,268

F.Thermostat Collections (Trademen Incentives, Disposal costs, Outreach Costs, etc)		
1	Incentives	125
2	Disposal Costs	83
3		
4		
Subtotals per Activity		208

G.Marina Mercury Device Collections		
	Recycling & Outreach	
Subtotals per Activity		0

H.School Mercury Cleanouts (Outreach Costs, Disposal Costs, etc)		
1	Outreach Contractor Cost	5,084
2	Disposal Contractor cost	1,475
3		
4		
Subtotals per Activity		6,559

I.Covanta Corporate Support/Oversight		
	Corporate Support (1/12th of year)	833
Subtotals per Activity		833

Monthly Totals		23,734
-----------------------	--	---------------

Additional Costs not listed in MSP III		
	MSP Coordinator Office Costs	0

COVANTA HAVERHILL

ANNUAL MSP REPORT 2005

Monthly Summary of MSP Expenses

Sep-05

		Monthly Expenses
A. IWSA Outreach/Education		
1		
2		
3		
4		
Subtotals per Activity		0

B.Facility-Level Outreach/Education (MSP Coordinator, Consult. Outreach, Special Outreach, etc)		
1	MSP Coordinator (1/12th of year)	7100
2	Table	44.97
3		
4		
Subtotals per Activity		7,145

C.Hg Collection Routes and Hg Collection Events (Ads, Outreach, Contractor Costs, etc)		
1	Ad Costs	
2	Contractor Event costs	
3	Disposal Costs	30
4		
Subtotals per Activity		30

D.Thermometer Exchanges (New items, Disposal costs, Outreach Costs)		
1	Disposal Cost	341
2	Ad\Outreach Cost	
3		
4		
Subtotals per Activity		341

E.Municipal Mercury Recycling Reimbursement (Sheds, Training, Reinbursements, Etc)		
1	Sheds	
2	Training	
3	Reimbursments	155
4		
Subtotals per Activity		155

F.Thermostat Collections (Trademen Incentives, Disposal costs, Outreach Costs, etc)		
1	Incentives	85
2	Disposal Costs	
3		
4		
Subtotals per Activity		85

G.Marina Mercury Device Collections		
	Recycling & Outreach	
Subtotals per Activity		0

H.School Mercury Cleanouts (Outreach Costs, Disposal Costs, etc)		
1	Outreach Contractor Cost	1,530
2	Disposal Contractor cost	
3		
4		
Subtotals per Activity		1,530

I.Covanta Corporate Support/Oversight		
	Corporate Support (1/12th of year)	833
Subtotals per Activity		833

Monthly Totals		10,120
-----------------------	--	---------------

Additional Costs not listed in MSP III		
	MSP Coordinator Office Costs	0

COVANTA HAVERHILL

ANNUAL MSP REPORT 2005

Monthly Summary of MSP Expenses

Oct-05

		Monthly Expenses
A. IWSA Outreach/Education		
1		
2		
3		
4		
Subtotals per Activity		0

B. Facility-Level Outreach/Education (MSP Coordinator, Consult. Outreach, Special Outreach, etc)		
1	MSP Coordinator (1/12th of year)	7100
2		
3		
4		
Subtotals per Activity		7,100

C. Hg Collection Routes and Hg Collection Events (Ads, Outreach, Contractor Costs, etc)		
1	Ad Costs	2,188
2	Contractor Event costs	2,000
3	Disposal Costs	1,094
4		
Subtotals per Activity		5,282

D. Thermometer Exchanges (New items, Disposal costs, Outreach Costs)		
1	Disposal Cost	
2	Ad\Outreach Cost	819
3		
4		
Subtotals per Activity		819

E.Municipal Mercury Recycling Reimbursement (Sheds, Training, Reinbursements, Etc)		
1	Sheds	
2	Training	
3	Reimbursments	2,176
4		
Subtotals per Activity		2,176

F.Thermostat Collections (Trademen Incentives, Disposal costs, Outreach Costs, etc)		
1	Incentives	
2	Disposal Costs	
3		
4		
Subtotals per Activity		0

G.Marina Mercury Device Collections		
	Recycling & Outreach	
Subtotals per Activity		0

H.School Mercury Cleanouts (Outreach Costs, Disposal Costs, etc)		
1	Outreach Contractor Cost	138
2	Disposal Contractor cost	452
3		
4		
Subtotals per Activity		590

I.Covanta Corporate Support/Oversight		
	Corporate Support (1/12th of year)	833
Subtotals per Activity		833

Monthly Totals		16,800
-----------------------	--	---------------

Additional Costs not listed in MSP III		
	MSP Coordinator Office Costs	0

COVANTA HAVERHILL

ANNUAL MSP REPORT 2005

Monthly Summary of MSP Expenses

Nov-05

		Monthly Expenses
A. IWSA Outreach/Education		
1		
2		
3		
4		
Subtotals per Activity		0

B.Facility-Level Outreach/Education (MSP Coordinator, Consult. Outreach, Special Outreach, etc)		
1	MSP Coordinator (1/12th of year)	7100
2		
3		
4		
Subtotals per Activity		7,100

C.Hg Collection Routes and Hg Collection Events (Ads, Outreach, Contractor Costs, etc)		
1	Ad Costs	2,077
2	Contractor Event costs	
3	Disposal Costs	
4		
Subtotals per Activity		2,077

D.Thermometer Exchanges (New items, Disposal costs, Outreach Costs)		
1	Disposal Cost	
2	Ad\Outreach Cost	491.80
3		
4		
Subtotals per Activity		492

E.Municipal Mercury Recycling Reimbursement (Sheds, Training, Reinbursements, Etc)		
1	Sheds	1,500
2	Training	
3	Reimbursments	1,340
4		
Subtotals per Activity		2,840

F.Thermostat Collections (Trademen Incentives, Disposal costs, Outreach Costs, etc)		
1	Incentives	
2	Disposal Costs	
3		
4		
Subtotals per Activity		0

G.Marina Mercury Device Collections		
	Recycling & Outreach	
Subtotals per Activity		0

H.School Mercury Cleanouts (Outreach Costs, Disposal Costs, etc)		
1	Outreach Contractor Cost	2,115
2	Disposal Contractor cost	169
3		
4		
Subtotals per Activity		2,284

I.Covanta Corporate Support/Oversight		
	Corporate Support (1/12th of year)	833
Subtotals per Activity		833

Monthly Totals		15,626
-----------------------	--	---------------

Additional Costs not listed in MSP III		
	MSP Coordinator Office Costs	0

COVANTA HAVERHILL

ANNUAL MSP REPORT 2005

Monthly Summary of MSP Expenses

Dec-05

		Monthly Expenses
A. IWSA Outreach/Education		
1		23,400
2		
3		
4		
Subtotals per Activity		23,400

B. Facility-Level Outreach/Education (MSP Coordinator, Consult. Outreach, Special Outreach, etc)		
1	MSP Coordinator (1/12th of year)	7100
2		
3		
4		
Subtotals per Activity		7,100

C. Hg Collection Routes and Hg Collection Events (Ads, Outreach, Contractor Costs, etc)		
1	Ad Costs	
2	Contractor Event costs	
3	Disposal Costs	
4		
Subtotals per Activity		0

D. Thermometer Exchanges (New items, Disposal costs, Outreach Costs)		
1	Disposal Cost	
2	Ad\Outreach Cost	
3		
4		
Subtotals per Activity		

E.Municipal Mercury Recycling Reimbursement (Sheds, Training, Reinbursements, Etc)		
	1	Sheds
	2	Training
	3	Reimbursments
	4	
Subtotals per Activity		0

F.Thermostat Collections (Trademen Incentives, Disposal costs, Outreach Costs, etc)		
	1	Incentives
	2	Disposal Costs
	3	
	4	
Subtotals per Activity		0

G.Marina Mercury Device Collections		
		Recycling & Outreach
Subtotals per Activity		0

H.School Mercury Cleanouts (Outreach Costs, Disposal Costs, etc)		
	1	Outreach Contractor Cost
	2	Disposal Contractor cost
	3	
	4	
Subtotals per Activity		903

I.Covanta Corporate Support/Oversight		
		Corporate Support (1/12th of year)
Subtotals per Activity		833

Monthly Totals		1,736
-----------------------	--	--------------

Additional Costs not listed in MSP III		
		MSP Coordinator Office Costs
		0

COVANTA HAVERHILL INC

Summary of MSP IV Budget

No. of Contract Communities Served	15
Tons MSW processed	562,358
Proposed budget based on \$0.50 per ton	\$281,179

	Budget Based on 1 year of MSP IV
IWSA Outreach/Education	
	47,500

Facility-Level Outreach/Education	
MSP Coordinator (Salary, benefits, expenses, support costs, oversight, MSP V development)	134,000
Consultant Outreach (Cuoco& Cormier)	4,500
Special Outreach Programs (community events, bus ads, etc)	10,000
	148,500

Hg Collection Events\Routes (Ads, Outreach, Recycling contractor labor, transport,	
	33,000

Thermometer Exchange Program (Ads, Outreach, replacements)	
	4,000

Municipal Mercury Recycling Reimbursement	
	14,000

Thermostat Collections(Tradesmen Incentives & Hg Recycling)	
	5,000

School Mercury Cleanouts	
	15,000

Health Clinic Mercury Cleanouts	
	15,000

MSP IV Budget per year	282,000
-------------------------------	----------------

MSP IV Budget Two Year Total	\$564,000
-------------------------------------	------------------